



George Weston Foods

Consolidation of four facilities

GWF required a central facility that considered specific product ranges, recipes and packaging formats. They needed a solution to help them maintain market position and reduce operational costs. The decision of where and how to consolidate sites was complex. Building a new facility, whilst implementing a range of new processing methods, equipment and technologies, set a significant challenge for all stakeholders.

 Castlemaine, Victoria
 Advisory services, design, construction, project management, Principal Contractor, commissioning

Project scope

In the concept design phase, GWF and Wiley's food specialists worked as one team to rationalise vital criteria from multiple design options; providing confidence the best solution was agreed upon.

Initial scope included preparation of a concept design and evaluation of site options. Upon completion of site selection, Wiley was engaged to fast track the design, engineering and construction of the facility.

Wiley cost planning models and benchmarking methodologies have been honed over many years of successfully delivering food facilities. These models, and our food industry experience, help us to provide clients with early cost planning advice and confidence in maintaining capital cost budgets for the project scope.



Complex services



Design and construct



Sustainable



Fast-tracked

Business value to client

GWF was operating similar production processes across four decentralised smallgoods manufacturing facilities. This consolidation project allowed GWF to generate Improvement Management Efficiencies (IME) by migrating four operations on one site, under one integrated management team's control. The project created a 'centre of excellence' platform where all administrative disciplines, led by a centralised management structure, could operate under a more efficient decision-making process.

GWF invested in innovative solutions, vastly improving their environmental performance, including a cogeneration power plant supplying a significant portion of ongoing power requirements. The GWF Project Leader and Wiley Process Leader visited international facilities, ensuring the technology options being incorporated produced the desired increased operational efficiencies. Labour efficiencies were achieved by employing the latest in lean automation and process technology.

Most critical to the project's success was Wiley's project management of multiple, complex schedules. Wiley achieved on-time occupancy and equipment commissioning, allowing GWF to maintain service to their national customer base.

Partners and consultants

Askin panels | MPN Consulting | Wild Plumbing | Aqualogical

